■ 共通の成果指標と達成目標

国際化関連

1. 全学生に占める外国人留学生の割合

新型コロナウイルスの感染拡大の影響を受け、多くの授業をオンラインで開講したが、入国できなかった学生も母国より授業を履修することが可能となった。結果、実渡航・オンライン合わせて約1,100名の留学生を受け入れた。

広報の取組みとしては外部団体が主催するオンラインイベントに参加するだけでなく、WEB会議サービスを活用して、本学も協定校の学生を主な対象に交換留学プログラムの説明会を実施した。計20回以上の実施で、1,000名以上の学生・教職員が説明会に参加するなど、オンラインのメリットを活かしたプロモーションができた。



〈中国語/韓国語Webサイト開設〉

2. 日本人学生に占める留学経験者の割合

プログラムのオンライン化は初めての試みであったが、多様なアプローチによる学生募集が実り、学生の募集は順調に推移した。具体的には、2週間~1ヶ月の短期プログラムの参加者は約680名(オンライン語学研修約300名、グローバルPBLでは約380名)、1セメスター以上の長期プログラム参加者(オンラインによる授業履修型交換留学)は約20名となった。

また、国内の他大学からも、本学のオンライン語学研修等に14名の参加があり、タイプB(グローバル化牽引型) 採択校として、他大学の国際プログラム充実にも貢献することができた。

3. 学生の語学レベルの測定・把握、向上のための取組

卒業時までにCEFR B1(TOEIC®550)レベル相当の語学力を修得することを目標に、入学時から卒業まで学生が継続的に語学力を研鑚できるよう取り組みを実施した結果、TOEIC対策以外の取り組みの効果も相まって、学生の入学時からTOEICの平均点はアップしている。また、平成25年度全学のCEFR B1達成数は約380名(約4.5%)であったが、令和3年3月末には4,057名(44.0%)まで向上した。

4. 英語学位プログラムの開設

令和2年10月に学部教育をすべて英語で提供する「先進国際課程」を工学部に開設。入学時から指導教員、アドバイザー教員のもとで最先端研究に取り組む「オナーズプログラム」を採用。異分野の領域も横断的に学修し、世界の技術革新の進展に応じた学際領域にも柔軟に対応する。

新型コロナウィルス感染拡大に伴い入国できなかった学生もいたが、入学後すぐに各自が希望した指導教員、アドバイザー教員のもとで最先端の研究に取り組んでいる。また指導教員、アドバイザー教員の履修指導より、各自自身の興味や研究分野への関連を加味して履修計画を立て、全て英語により開講された授業科目を受講した。

1st year 2nd year 3rd year 4th year **Advanced Engineering Research Courses** (Compulsory Subjects 64 credits) Freshman Graduation Sophomore Junior Program Introduction to Advanced Engineering Courses (6 credits or more Specialized Courses (6 credits or More) Graduate Courses Natural Sciences, Math & Computer Science Courses(6 credits or more) Liberal Arts Courses(6 credits or more)

〈先進国際課程(IGP)カリキュラムマップ〉

ガバナンス改革関連

1. 教員人事評価体制の整備

国際通用性を担保する教員人事評価の体制を整備すべく、令和元年度に「教育・研究等業績評価シート」の大幅な見直しを実施し、「①研究活動」「②教育活動」、及び「③大学運営・社会貢献活動」のいくつかの項目に"基本行動"といった数値目標等を設けた。この数値目標等に世界大学ランキングの指標を取り入れるなど、「世界大学ランキング」のアップを意識したものとなっている。令和2年度は、本シートのシステム構築が完了した。

2. 職員人事給与制度の改定

本学のガバナンス改革の成果として平成29年度より新職員人事給与制度の運用が開始され、業績評価を処遇に反映させる仕組みが定着した。運用3年目を迎え、運用面について、納得性、透明性、意欲を高めるために、次年度より改定する準備をしている。

教育改革関連

1. 多面的入学者選抜の実施

併設校と大学の間で開催している「中高大連携推進委員会」において、グローバル化を含めた意見交換を行い、 令和4年度の内部推薦基準に英語資格検定試験のスコアを活用することになった。また、各入試方式の英語資格検定試験スコア基準値見直しの参考とするため、併設校在籍生徒全員のスコアの提供をうけることになった。

■ 大学独自の成果指標と達成目標

1. 受託・共同研究+国プロの件数と金額

企業との連携や競争的資金(国プロ)の獲得のための施策を積極的に行い、受託・共同研究および競争的資金(国プロ)を合わせた獲得件数は268件496百万円となった。

2. グローバルPBL参加学生数

新型コロナウイルスの影響を受け、渡航を伴う交流ができない中、 予定していたグローバルPBLをオンラインに切り替え、31プログラム を実施することができた。本学の学生のべ386名、海外協定校学生 598名が参加し、双方向的で実践的な課題に取り組み、問題解決能 力と国際感覚を養うことができた。

■ 大学の特性を踏まえた特徴ある取組

1. 世界水準の大学制度の実現

世界に開かれた、学生や教職員の流動性の高い大学を目指すべく、柔軟な学年暦(クオーター制)を導入するなど制度改革を進めている。令和9年の創立100周年に向けたKGI(Key Goal Indicator)、KPI(Key Performance Indicator)を設定し、その中で「アジア工科系大学ランキングトップ10」入りを掲げ、ランキング入りのための施策を実施した。

世界大学ランキングTHE Japan University Rankings 2021では30位、私立6位にランクインするなど、第1回(2017年)から5年連続でランクアップしている。



平成27年12月に発足したGTIコンソーシアムは、国内外226機関(政府・行政関係機関:9、民間機関:178、高等教育機関:39)の協力を得て、活動を推進してきた。令和2年度は5件の産学官連携グローバルPBLをオンラインで行い、学生に実社会の課題に触れたり、教員とは違う視点の意見を持ったメンバーと議論をする機会を提供した。また、12月にはGTIコンソーシアムシンポジウム「産学官連携による人材育成の取り組み」をテーマにオンラインで開催し、国内外140を超える企業・教育機関・官公庁から約480名が参加。コンソーシアムの活動を共有するとともに、GTIコンソーシアムの位置づけを再認識する機会となった。

■ 自由記述欄

1. ATU-Net Virtual University Presidents Forum 2020開催

アジアの工科系大学ネットワークであるATU-Net (Asia Technological University Network) 主催のVirtual University Presidents Forum 2020(Series 3)を、ホスト校として9月にオンライン(Zoom ウェビナー)で開催した。

フォーラムでは、「Reigniting International Mobility through Global Partnerships」をテーマに、各国の教育関係者による講演が行われ、コロナ禍、withコロナの時代における日本の高等教育機関の対応・あり方に関する講演が行われた。世界各国より約100名(Zoom)、約70名(Facebookライブ配信)がフォーラムに参加した。

2. 学生の英語力向上における取組

平成25年度から学生に無料で提供している英語学習eラーニング教材を正課英語授業の課題として採用する取組や、語学研修との連動、専門科目の英語化開講の取り組みなどを行い、本事業の各施策により学生の英語力を磨く機会が増加した。

また、学生のニーズに応じた幅広い英語プログラムをオンラインで提供し、令和2年度のTOEIC対策講座の受講者数は、のべ377名、プレゼン英語修得講座は、23研究室224名、毎日学べる英会話については51名が受講した。



〈グローバルPBL〉

⟨ATU-Net Virtual University President Forum 2020⟩









〈バーチャル・グローバルラーニングコモンズ〉



3. グローバルラーニングコモンズの充実

学生スタッフの新規雇用および学生スタッフによる新人研修を始めとして、年間を通して以下のような取り組みを全てオンラインで実施した。日本人をはじめ様々な国の学生がZoom上に集い、勉強会や英語を使ったゲームイベントの開催、留学生スタッフが英会話の練習相手をしたり国際交流をすることで、日本人学生の英語カ向上を止めることなく、多様な英語活用の場を提供できた。

取組例:職員および学生スタッフによる海外留学相談、外国人留学生支援、サークルや学生プロジェクト等の学生団体および他部門との横断的な合同企画立案や実施、多言語講座、国際交流イベントやPBL等の実施、定期スタッフミーティングでの自主勉強、SNSによる情報発信や渡日前学生サポート、来日学生向け情報提供、海外卒業生との交流、大学紹介など

Common Indicators and Targets

Internationalization

1. Number of international students

Under the influence of the spread of new coronavirus infection, many classes were held online, however, the students who could not enter Japan were able to take classes from their own countries. As a result, SIT accepted approximately 1,100 international students both in person and online.

As our public relations efforts, not only did we participate online events hosted by outside organizations, but we also held exchange program information sessions by using web conference services, mainly targeting students of our partner universities. We held more than 20 sessions in which a total of more than 1,000 students, faculties and staffs participated. Thus, we were able to promote our university by making the most of online benefits.



(Created official website in Chinese and Korean)

2. Number of Japanese students with study abroad experience

Although it was the first time for us to make the program online, our various approaches to recruit students came to fruition, and went smoothly. Specifically, about 680 students participated in short-term programs of two weeks to one month (about 300 in online language training and about 380 in global PBL), and about 20 students participated in long-term programs of one semester or longer (Online Course-Taking Program).

Additionally, 14 students from other domestic universities participated in our online language training and others. Therefore, as Type B (Global Traction Type), we were able to contribute to enhance international programs of other universities.

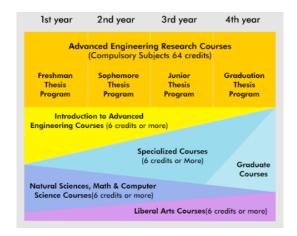
3. Initiatives to assess, manage, and improve students' English level

With the goal of acquiring language proficiency to the level equivalent to CEFR B1 (TOEIC®550) by the time of graduation, we took the initiative and helped students to continuously improve their language skills from the time of admission to graduation. As a result, the average TOEIC score of students has increased since the time of admission, due in part to effects of not only TOEIC preparation but other initiatives as well. Furthermore, the number of students who achieved CEFR B1 in 2013 was approximately 380 (approx. 4.5%) whereas the number had increased to 4,057 (44.0%) by the end of March 2021.

4. Establishment of English degree program

In October 2020, "Innovative Global Program" was established at the College of Engineering, which provides undergraduate education all in English. We have adopted the "Honor's Program" in which students are engaged in cutting-edge research under the guidance of supervisors and advisors from the time of admission. Students will be able to study across different fields, and flexibly deal with interdisciplinary areas corresponding to the progress of world's technological innovation.

Although some students could not enter Japan due to the spread of new coronavirus infection, they immediately started to engage in cutting-edge research under the guidance of their preferred supervisors and advisors after entering the program. Also, in accordance with the guidance of supervisors and advisors, each one of students made course plan including their own interests and related research fields. Then they took their courses offered all in English.



⟨ Innovative Global Program (IGP) Curriculum Map ⟩

Governance Reform

1. Improvement of the faculty personnel evaluation system

In order to improve the system for faculty personnel evaluation which ensures international applicability, the "Evaluation Sheet for Education and Performance" was revised significantly in FY2019. We have set numerical targets such as "Basic Actions" for evaluation items in the categories of 1) Research Activities, 2) Educational Activities, and 3) University Management and Social Contribution Activities. These numerical targets were set up by incorporating the performance indicators of "Times Higher Education World University Ranking", aiming to improve our ranking. In FY2020, we have finished building this system for evaluation sheet.

2. Revision of staff personnel salary system

As a result of our governance reform, the new system for staff personnel salary has started since FY2017, and this reflection of performance evaluation on compensation is now rooted. As we entered our third year of applying the system, preparations are underway to modify the operational aspect in the next fiscal year in order to make it more convincing, transparent, and motivating.

Educational Reform

1. Diversifying procedures for selecting entrants

At the "Junior High, High School and University Collaboration Promotion Committee", held between affiliated schools and university, we exchanged our opinions including globalization. Then, it was decided that we use the scores of English proficiency test as criteria for internal recommendation in upcoming FY2022. It was also decided that, in order to review the standards for English proficiency test scores as criteria for each entrance examination method, all the scores of students enrolled in affiliated schools will be provided as reference.

■ The University's Own Indicators and Targets

1. Number and amount of contract research, joint research and competitive funding (National Research Projects)

By collaborating with companies and actively taking measures to acquire the competitive funding (National Research Projects), the total number of cases was 268 and the amount procured was JPY 496 million.

2. Number of Global PBL (Project Based Learning) participants

Even though the students were unable to travel to interact with each other because of the effects of the new coronavirus, 31 programs of Global PBL were implemented by switching to online. The total number of 386 students from SIT and 598 students from our overseas partner universities participated, worked interactively on the practical issues, and developed problem-solving skills and global awareness.



⟨Global PBL⟩

■ Distinctive Approaches Based on the Characteristics of University

1. Realization of a world-class university system

Aiming to become a university open to the world with highly mobile student, faculty and staff, we have been reforming our educational system by introducing a flexible academic calendar (quarter system) and so forth. We have set KGI (Key Goal Indicator) and KPI (Key Performance Indicator), in which we aim to make the "one of Asia's top 10 engineering universities" toward our 100th anniversary in 2027. And we implemented measures to help reach this goal.

SIT has been ranked 30th in the Times Higher Education Japan University Ranking 2021 and 6th in the private institutes sector, moving up for five consecutive years since the ranking first started in 2017.

2. Activities of the GTI (Global Technology Initiative) consortium

Launched in December 2015, the GTI consortium has promoted activities with the cooperation of 226 institutions in Japan and overseas (9 government administrative agencies, 178 companies, and 39 high education institutions). In FY2020, five industry-academia-government collaboration global PBL were held online, providing students with opportunities to experience real-world issues and discuss with members who have perspectives that are different from the faculty. Also, in December, GTI consortium was held online on the theme of "Industry-Academia-Government Collaboration for Workforce Expertise Development" with approximately 480 participants from over 140 domestic and foreign companies, educational institutions and government agencies. It was an opportunity of sharing activities of consortium while reaffirming the position of GTI consortium.

Other approaches

1. ATU-Net Virtual University Presidents Forum 2020

In September, as a host institution, we held the online (Zoom webinar) Virtual University Presidents Forum 2020 (Series 3) organized by ATU-Net (Asia Technological University Network).

In this forum, lectures were given by educators from various countries under the theme of "Reigniting International Mobility through Global Partnerships". They gave lectures on how Japanese higher educational institutions should respond and strive in these times of coronavirus crisis. About 100 people (on Zoom) and 70 people (on Facebook live stream) attended the forum from all over the world.



2. Initiatives to improve the English ability of students

We have been trying to improve our students' English ability by providing free online e-learning lessons, since FY2013, as assignments for regular English curriculum, linking with language training, and offering specialized courses in English. By taking these initiatives, we have created opportunity for students to improve their English skills.

In addition, we offered a wide variety of online English programs to meet the needs of students. In FY2020, a total of 377 students took TOEIC preparation courses, 224 students from 23 laboratories took English presentation courses, and 51 students took English on campus courses (everyday conversational English lessons).











(Virtual Global Learning Commons)

3. Enrichment of GLC (Global Learning Commons)

Starting with employment of new student staff and training them, all activities were conducted online throughout the year as below. Students from various countries, including Japanese students, gathered on Zoom for study or game events using English. By practicing English conversation and having cultural exchange with international student staff, we were able to provide various opportunities for students to use and improve English skills continuously.

Examples of activities: Consultation on study abroad by university staff and student staff, support for international students, cross-sectional joint planning and implementation with other groups such as student projects/club activities and other divisions, multilingual lessons, international exchange events and PBL, regular staff meetings and self-study, offering information via SNS and support for overseas students before coming to Japan, interactions with graduates who are overseas, introduction of the university, etc.